#### Source Protection Planning Roles and Responsibilities **Minister of Environment** •Develops regulations that mandate SPP •Provides guidance for assessment report and SPP •Approves ToR's, Assessment Report and SPP's •Provides relevant information to SPC's for the development of the SPP's •Regular staff liaison with SPC and SPA Communication **Source Protection Authority (SPA)** •Conservation Authority Board from lead CA, usually containing reps from Municipal Council •Provides admin and technical support to SPC •May be assigned tasks to develop assessment report and SPP •Must submit ToR to Minister with municipal, authority and public •Must post ToR as approved by Minister on internet •Must submit proposed assessment report to Minister with all comments from the public and municipalities •Must submit proposed SPP to Minister

•Prepares ToR for source protection area

Must submit assessment report to SPA

assessment report to internet

•Must submit SPP to SPA

•Rep sits on SPA

• Must consult with municipalities and the public

•Prepares SPP, must consult with municipalities

•Must submit ToR to SPA and post proposed ToR to internet

# Ontario Source Water Protection Planning: An Analysis of Theory, Policy and Practice

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#### The Research

This research aims to evaluate if Ontario's Clean Water Act, 2006 provided an opportunity in which separate jurisdictions and levels of governance within the same watershed were enabled to work together and negotiate source protection plans in a regional governance network. This research assesses the presence of best practices in source protection planning in Ontario according to theories of network governance, new regionalism and other theories of collaboration. These theories have provided a framework to understand the challenges and successes faced during the source protection planning process. Issues related to the implementation of the plans and next steps in the planning process were also explored. The case study of the Cataraqui watershed, located in Eastern Ontario, was used.

The research has been made up of the following 3 main components:

- A detailed literature review of academic theories in relation to network governance, new regionalism, collaboration and watershed management. The literature review also included a complete assessment of the Clean Water Act, all regulations in relation to the Clean Water Act, other related legislation that impact the Clean Water Act, the Cataraqui Source Protection Terms of Reference, the Cataraqui's Assessment Report and the Cataraqui's final proposed Source Protection Plan.
- Key informant interviews were conducted with members of the Cataraqui Source Protection Committee, the Cataraqui Source Protection Authority, the Ministry of Environment and several impacted municipalities.
- Analysis was undertaken of the source protection planning process, using the information gathered from the key informant interviews and the legislation review. This analysis was used to compare what was done in practice to what is prescribed in the themes that emerged from the academic literature.

## **Municipalities** •Must be consulted on ToR and can submit comments to Minister •May submit comments to SPA, on proposed assessment report

•When negotiating to do work around the assessment report and SPP, will need to provide SPC with council resolution agreeing to undertake task

•May propose amendments to SPP but must consult with municipalities

**Source Protection Committee (SPC)** 

•Prepares assessment report, must consult with municipalities and post

•May undertake work in SPP that was assigned in ToR if task passed by council

•Implementation of the Source Protection Plan

•Incorporates SPP into Official plan and zoning by-laws if necessary -> must comply with significant threat policies set out in SPP (CWA, 2006, Sec. 38)

•In some cases development of policies(e.g. in the Grand) •Hire or delegate responsibility for Risk Management official

**Implementation** 

#### Related Provincial and **Municipal Legislation**

•Municipal Official Plans and By Laws

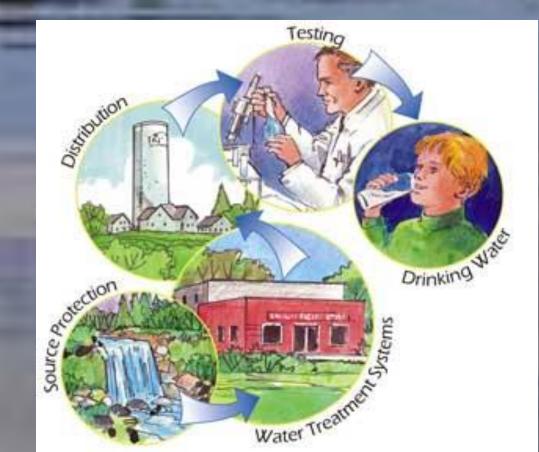
•Oak Ridges Moraine Conservation Act •Nutrient Management Act •Greenbelt Act

Provincial Policy Statement

•Places to Grow Act

Learning

**Decisions** 



agricultural,

or industrial

commercial

sectors

Municipalities

(especially

those with

environmental

, health and

the general

public)

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### **Key Findings**

The field research component of this project has just recently concluded. Analysis of the field data is currently underway. More analysis needs to be done to determine to what extent the explored themes were present in the source protection planning process in Ontario, and more specifically in the Cataraqui source protection area. First impressions show that each theme has been acknowledged as being positive factors existing in the process, however to varying degrees. Another common theme that has frequently emerged as a positive factor for the source protection planning process was the merger of informal local based knowledge and formal technical knowledge.

Overall, it seems this process has been acknowledged by all participants as being needed, worthwhile and a tremendous learning experience. However, source protection planning in Ontario has been a complex process that has faced numerous difficulties. These difficulties include:

\*Low public interest in the process

Unknowns in regards to funding for implementation

\*Assuming if a committee member is representing a certain sector

that they are communicating with or converting their constituency

The next round of planning is very elusive, however key informants do hope it includes an expansion to residents living outside of municipal water systems and the incorporation of Great Lakes





protection.



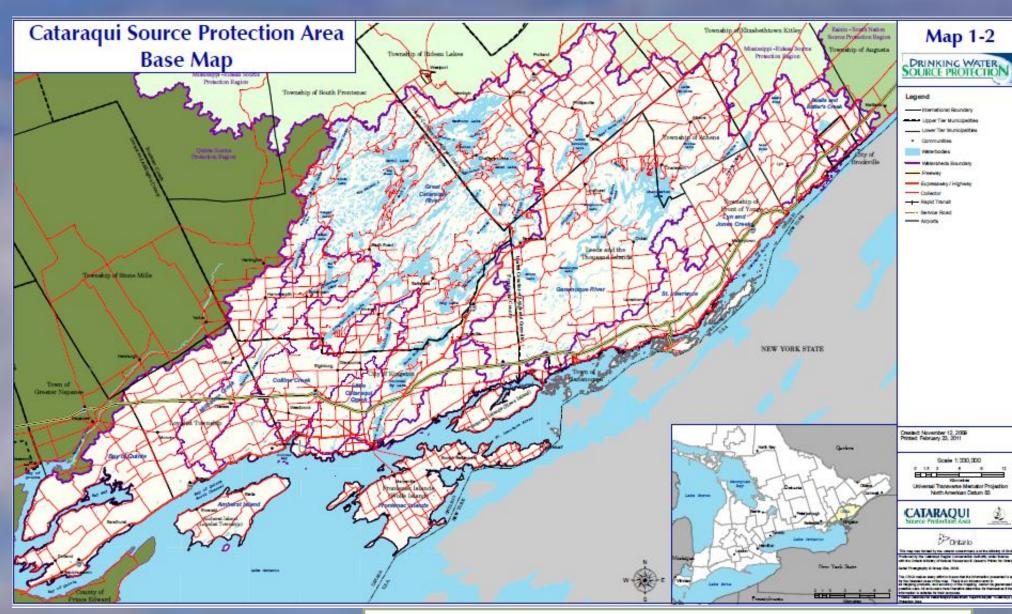


#### The Case Study: Cataraqui Source Protection Area

The Cataraqui Source Protection Area is located in Southeastern Ontario, including the jurisdiction of the Cataraqui Conservation Authority plus the Township of Frontenac Islands and some additional areas along the St. Lawrence River. The Source Protection Committee is made up of 17 members (plus two liaisons), including 5 representatives from the economic/industry sector, 5 members from the encompassing municipalities and 5 members from various community groups. The committee also includes 1 chair, 1 Ministry of Environment liaison and 1 Public Health liaison. This case study is very interesting as it contains both rural and urban populations with sometimes very differing ideas of what source protection planning entails.

As of August 28, 2012 the final proposed SPP has been submitted to MOE for approval In the plan 12 vulnerable drinking water systems were found containing "significant threats" to drinking water. The specifics on implementation and funding for implementation of the source protection plan is still largely unknown to both the Source Protection Committee and municipalities.

(Cataraqui Source Protection Committee, 2012)



Map Compliments of the Cataraqui Region Conservation Authority

#### **Themes Explored**

**Clear Mission & Objectives:** 

Common vision, mandate and clear strategic direction.

Open Flows of Communication & Mutual Learning:

Ongoing dialogue flowing through all stakeholders in the network which creates trust.

Institutionalized/Organized Structure of Network:

Formalized rights, responsibilities and rules.

Right Actors at the Table:

The right actors making decisions and participating in the decision making process.

Adequate Capacity:

Adequate money, expertise, leadership, external connections and social capital to make and implement decisions.

Shared Ownership & Accountability: Those involved in the source protection planning process hold each other and decision

makers accountable for decisions and commitments made. Common Benefit Evident:

Everyone in the source protection planning process must believe their involvement is beneficial to their affiliations agenda. Fairness:

All members of the planning process hold equal advantages and power. Negotiations and decisions are based on consensus.

#### The Theory

This research delves into many different academic theories which attempt to explain interjurisdictional governance and collaboration. The following main theories have been used:

#### **Network Governance:**

Network governance is defined by Bogason & Zolner as a, "...negotiated interaction between a plurality of public and private actors, that takes place within relatively stable frameworks in a particular policy field" (Bogason & Zolner, 2007, p. 5). Network governance involves forming interrelationships and co-action between different levels of government, as well as the private and public sector through negotiations. Networks of governance are described by Medd & Marvin as creating a more integrated watershed management approach that bridges the gap between regional and local plans and legislation (Medd & Marvin, 2008).

#### **New Regionalism:**

New regionalism is a holistic planning approach that recognizes the interconnectedness of economic, environmental and social systems (Wheeler, 2002). Opposed to old regionalism which was mainly concerned with boundary changes and top down government structures, new regionalism focuses on governance rather than government, cross-sectoral governing, collaboration versus top down power, building trust and empowering communities (Tindal & Tindal, 2009). This theory aids in further understandings about how to properly form and manage regional watershed committees and is essential to the study of source protection planning in Ontario.

#### Collaboration

Himmelman describes collaboration as ,"...exchanging information, altering activities, sharing resources and a willingness to enhance the capacity of another for mutual benefit and a common purpose; it requires the highest levels of trust, considerable amounts of time, and an extensive sharing of turf. Collaboration also involves sharing risks, resources, and rewards and, when fully achieved, can produce the greatest benefits of mutual action" (Himmelman, 2001,p. 278). Understanding best practices for collaborations between multiple stakeholders within watersheds is essential when trying to explain the successes and challenges with the source protection planning process in Ontario.